

**Swan's Response to Regulatory Judgement Issued 29 January 2020**

The Social Housing Regulator has today confirmed that Swan continues to meet the regulatory requirements for governance and financial viability. The regulator has confirmed our Governance status as G2 and our Viability status as V2. This is a compliant judgement although the regulator requires us to improve some aspects of our governance arrangements to support continued compliance and the G2 governance rating reflects this.

Our Board and Executive Team are determined to learn from the feedback from the regulator to strengthen our business further. We have taken steps to embrace the Regulator's recommendations with immediate effect. Our Board have already held a strategy day, with external advisors, as a start of a detailed and thorough review which will implement a range of detailed improvements to address the areas in which the regulator requires further assurance.

We welcome the recognition of our continued financial viability and the work we have done to reduce our cost base and are committed to further demonstrating our compliance with the Value for Money Standard and our ability to provide best value whilst continuing to build more, much needed, new homes in Essex and East London in the short, medium and longer term.

Our business model is designed to ensure that Swan Group can continue to make the most difference to those who need affordable homes and to communities in which they live. This means that whilst we respond to the regulatory judgement, our excellent staff teams will continue to deliver our core services and regeneration projects.